



Manufacturing improvements

In 2009, LM Wind Power stepped up efforts to increase operational efficiency and improve organizational agility.

As the pace of transformation in the wind power industry accelerated in 2009, LM Wind Power focused on further optimizing operations in order to lay the groundwork for future growth. A related priority area was to build close collaborative relationships with a number of new industry entrants which made their presence felt during the year.

Global industrials are building strong positions in turbine manufacturing. At the same time, a number of local equipment manufacturers, primarily in China, have quickly established themselves. Many of these players are increasingly looking to form strategic partnerships with key component suppliers in order to build flexibility and cost efficiency into their supply chains, and to facilitate continued rapid growth. LM Wind Power can offer them what they are looking for. We increased efficiency, invested in technology and research and development to achieve this.

Industrializing our operations to increase productivity and agility

During the year, LM Wind Power launched a number of initiatives aimed at driving productivity improvements across our global organization. We achieved this by disassembling each

key process into its most basic component parts. Then, for each of those activities or processes, we strived to identify ways to improve efficiency and performance, and to share best practices throughout the organization. We introduced our own LM Production System (LMPS) based on LEAN principles three years ago which fosters continuous improvement.

Training activities were highly prioritized during the year, with a clear focus on improving productivity and capacity utilization. A multi-skills training program for our blade production workers was devised in 2009, facilitating the introduction of rolling shifts in our factories. The focal point of the program was the strengthening of manufacturing processes in order to increase throughput, as well as to improve safety and quality.

Improvements in all areas were realized during the year. Average throughput increased as overall blade production cycle time improved by 35% compared to 2008, while the number of accidents per million working hours dropped by 67%. Blade factories are now recording periods in terms of accident-free years and re-doubling efforts to learn from every 'near miss' to ensure the highest attainable safety standards. Time and effort spent on rework decreased as quality improved.

Furthermore, a prioritized activity during the year was to improve our agility and customer service by decreasing lead times for key components in our brakes business, not least in the Chinese market where we also stepped up the efforts with-in supplier quality management.

LM Wind Power's efforts to improve productivity will continue in 2010. Fuel for Growth, an integrated improvement program, was defined in 2009. The program consists of three work streams: waste reduction, productivity improvements and sourcing. Key issues and starting points in all areas were mapped out in the second half of 2009. Action plans will be executed in 2010.

Systems that promote efficiency, consistency and predictability

Strong, group-wide systems are essential tools in supporting our improvement programs. This was also an area that LM Wind Power invested in during 2009.

We updated our Enterprise Resource Planning (ERP) system in order to strengthen the strategic and operational alignment of our global Human Resources processes in our blade and service organisations. In 2010 we plan to expand this into the brakes business.

We also introduced new global Quality Management Systems across all three divisions, starting in the first half of 2009. In the blades division, this meant replacing our regional quality management systems with a shared, global framework. The documentation of our key business processes in shared systems enables us to share efficiently best practices on a global level and to improve continuously the way we work.

STRUCTURED COMMUNICATION

Annie Bakken, Team Leader, Cut & Trim in LM Wind Power's manufacturing facility in Grand Forks, USA.

"Going to work here has changed significantly during the past years," says Annie Bakken, Team Leader Cut & Trim in LM Wind Power's manufacturing facility in Grand Forks, USA. Annie has been working in the finishing section of LM Wind Power's blade production since April 2005 and she likes her job, not least since the introduction of the LM Production System has changed her everyday routines.

"The implementation of the LM Production System has provided us with some valuable tools that make it easy to keep the factory floors clean and organized. And to motivate us and remind us that we should constantly improve, we have a tough scoring system!"

A designated 5S employee heads all 5S activities and takes care to align with other Team Leaders and employees both to get good ideas and to implement new initiatives.

"I think this is a good thing as 5S becomes personalized and a true team effort! It can be simple things like ensuring that every tool has a place or that you have marked waste bins to ensure the waste is sorted correctly from the outset," Annie explains. "The most remarkable change however, is the improved communication," she continues.

"An important part of the LM Production System is the formalized meetings in front of our visual control boards every morning. After a period of adjustment, these have become natural parts of our way of working and something that I look forward to. I know I will get information that will make my job run smoother during the day. Among other things we use these meetings to make sure we communicate across the production line, from molding, over Cut and Trim to Finish and Assembly. We get important information about issues in the molding process and our Supervisor makes sure that any rele-

vant information about our work is passed on to our colleagues in Finish and Assembly. It is funny how boards on a wall and predefined sheets and meetings have actually tied our production closer together and created a smooth and well-organized line production of blades."



Encouraging innovation

LM Wind Power's R&D initiatives in 2009 focused both on incremental improvements to existing product concepts and on long-term research into completely new solutions.

In 2009, we extended our research scope and increased collaboration with key customers

Over the years, LM Wind Power has helped customers increase its energy production by focusing on improving the aerodynamic features of our rotor blades. In 2009, we expanded our R&D organization in order to support a gradual move towards a more holistic approach to innovation that integrates knowledge about the total wind turbine system.

A new global Technology Office, spanning the whole Group, was established in 2009. This organization is responsible for driving advanced research focused on the optimization of complete wind turbine solutions. This extension of our R&D capabilities is aimed at ensuring our future relevance as a strategic partner.

One way we will do this is through a structured, staged process, called Ideation, which was formulated during 2009. The objective of Ideation is to encourage radical innovation and to increase the speed at which we evaluate and move our ideas through the different stages of the innovation life cycle.

Our current rapid expansion in China also influenced our R&D efforts during the year. A new blade solution, GloBlade®, was

developed in 2009, not least to secure our position in this highly competitive market. It will be launched in 2010. This new blade concept increases a turbine's annual energy production by up to 5 % compared to current industry standard blades.

In addition to 6 completely new blade designs developed in 2009, LM Wind Power customized existing blades for 16 specific customers. Our wind tunnel at Lunderskov in Denmark is a key resource in this work, minimizing risk by validating data from simulations.

Also, results from physical tests in the wind tunnel are continuously used to fine-tune our simulation software. Adjacent to the wind tunnel, LM Wind Power is establishing a Global Technology Center, gathering a broad range of engineering competencies in one place in order to improve further our capacity to speedily transform theory into practice. Research collaboration with our customers has already intensified, and this trend is likely to continue as wind turbine manufacturers increasingly look to form strategic partnerships with component suppliers.

Towards active aerodynamic features

LM Wind Power has realized significant improvements in energy efficiency through the optimization of aerodynamic profiles. During 2009, we worked to develop a series of aerodynamic devices that will be tested further for launch in 2010. These solutions will further enhance our blades' efficiency, increasing annual energy production. We are working on active aerodynamic solutions that can be changed in operation. This technology promises to increase energy production even further, strengthening the competitiveness of wind power.

This is an important, long-term research area for LM Wind Power. The objective of the LIDAR project is to apply a laser-based wind sensory system in order to improve overall wind turbine performance.

LIDAR is short for light detection and ranging, a technology that can be used to scan and analyze the air upwind. This makes it possible to adjust the blades and other turbine components before the wind hits the blades, thus harnessing the wind's energy in the most efficient way.

At the same time, the LIDAR technology alleviates some of the wind loads on turbine components, increasing their useful life. The technology will also make it possible to use longer blades, further increasing energy efficiency.

In Svendborg Brakes, we established a separate R&D function to step-up our efforts within innovation. Targeted projects initiated during the year will allow us to launch new innovative solutions in 2009.

» LM Wind Power has realized significant improvements in energy efficiency through the optimization of aerodynamic profiles.

SHORT ROAD FROM IDEA TO REALITY

Michael Lund-Laverick, Senior Project Manager, and in charge of the GloBlade® development project

"When I joined the company in early 2007, LM Wind Power developed blades only on request from our customers and customized to their turbines. The GloBlade® represents a new and proactive way of meeting our customers' demand by offering a blade that fits practically any turbine in the key 1.5 MW segment," says Michael Lund-Laverick. He continues: "The GloBlade® project was an exciting challenge for us! We had a very short deadline to create an innovative product from scratch to compete in the important and complex Chinese market and globally."

The cross-organizational project team charged with this had members from Sales, Product Development, Technical Business Support, Global Sourcing, Production Engineering and the Innovation Group to ensure that all aspects were taken into account from the outset and that the result builds on the collective ideas and competencies of a diverse group. The key focus was on driving cost out of the blade design while maintaining quality and reliability.

Michael explains, "As we had no single customer to consult and design around, we took a look at the various customer requests voiced during the past 30 years and put together a list; the number one requirements being reliability, low weight and high performance. Our internal requirements relating to manufacture provided further criteria for the design. The result was a lighter, longer and more cost-efficient blade. It developed from an innovative project that required highly efficient cross-functional contribution and cooperation. It was a challenging but invaluable task, and I'm sure the GloBlade® concept will provide the foundation for many innovative blade development projects in the future!" Michael smiles.

He will be there to receive the first two GloBlades® 42.1 as they arrive by air-freight from China for full-scale testing in our Danish testing facilities. "That's going to be a great day."





Serving our customers

In 2009, LM Wind Power adapted to the increasing importance of China in the global market. We also fine-tuned our business model in response to new industry challenges.

LM Wind Power's customer base is gradually becoming more diversified. We reduced our potential exposure to any one individual customer but tried to ensure we could better serve their needs. In 2009, LM Wind Power supplied braking solutions to a total of 44 wind turbine manufacturers and blades to 28 customers. In the last few years, the market has become more fragmented, as a significant number of new players have entered the industry. Adaptability is key.

Shifting global demand and changing customer requirements

Two major shifts during the year prompted quick action in order to adapt our manufacturing footprint and our business model. First, the global demand shift away from our core markets in Europe and the United States to higher growth markets in Asia accelerated. China emerged as the clear world leader in terms of new wind power capacity additions in 2009. Second, the year saw utilities and major industrials entering the wind power sector in earnest, putting pressure on our business. Change was needed and we embrace it.

LM Wind Power's market shares in our core markets in Europe and North America came under pressure during the year and we did well to shore-up and maintain our position. We also in-

vested swiftly to benefit from the strong growth in China. A new Chinese production facility, at Qin Huang Dao in the province of Hebei, came on stream at the end of 2009. The first blade left the factory in December. The Qin Huang Dao facility is part of a major capacity expansion program in China, with the objective of tripling capacity between December 2009 and December 2010.

We also intensified product development in 2009 in order to regain market share in China and strengthened our position in the brakes market.

The number of sales and marketing professionals was increased during the year, in some markets, by as much as a third and brand-building activities will position further the company as an attractive partner and supplier to customers during 2010. Customer responsiveness is a key focal area in our efforts to further deepen our invaluable partnership.

Evidence of our customer-facing strategy is that Svendborg Brakes, for example, were specified in 31 out of 34 new wind turbine designs. Partnerships with European engineering companies provide new routes to market, especially with the lucrative and growing Chinese wind turbine manufacturers.

A new blade design that breaks with traditional industry practices

GloBlade®, LM Wind Power's new concept for blade design, is one tangible result of our efforts in 2009 to respond to industry challenges. Traditionally, blades have been customised to each individual turbine. By contrast, GloBlade® was designed to fit a broad range of the design platforms for existing 1.5 MW wind turbines. GloBlade's® slimmer, more energy-efficient design sets a new competitive standard by enabling our customers to expand operations into lower wind areas using existing turbine designs. LM Wind Power's GloBlade® concept also offers supply chain flexibility and fast time-to-market. The blades can be produced in any LM Wind Power facility around the world with the same quality and certification.

Strategic cooperation agreement with Samsung Heavy Industries

One blade supply deal in particular illustrates our customer-facing approach and ability to meet increasing demands. LM

Wind Power and Samsung Heavy Industries, one of the world's leading global industrial corporations, entered into a strategic cooperation agreement at the end of 2009 for the supply of blades for Samsung's new 2.5 MW wind turbine. The agreement comprises a firm blade supply contract of a minimum of 1,500 MW over the next five years.

Service and logistics

Our knowledge of the market and turbine blades is unique resulting from our more than 30-years' experience which far exceeds our competitors. During the year we identified the market opportunity and immediately began creating an organization that will extend the value of our customer relationship. One such step was that we joined the Global Wind Alliance, providing easier access for wind farm owners to service providers.

A VIEW FROM THE SKY

Celso Pérez Gómez from Spain is one of the service technicians on LM Wind Power's rope teams

When LM Wind Power's service technicians all over the world go to work, it often involves breathtaking views and special challenges from working many feet above the ground. Specialized rope teams brave the dizzy heights of the wind turbines, equipped with belts, straps, helmets, and various tools to maintain and repair the rotor blades to have them spinning and producing power again as fast as possible. The equipment used by the technicians is very much like that used by mountaineers when they struggle up steep mountainsides. However, it has been adapted slightly.

Our technicians benefit from a small seat that is mounted on the equipment to make it easier for them to carry out repairs suspended in the air.

Celso Pérez Gómez from Spain is one of the service technicians on LM Wind Power's rope teams. He has been with the company for two years, climbing turbines practically every day. "Being part

of the rope team is very demanding but also fun!" he says. "You need to have a variety of skills and knowledge about many aspects of the service task. We are the ones to speak with the customer, but we are also the technical experts and the ones responsible for the safety of the task at hand while doing the first inspections and the actual repair or maintenance work.

We always work together in groups of three. Two people roping and one on the ground to be able to provide safety cover. We have a strong team and work closely together on solving the sometimes quite challenging tasks that come along. Thorough preparation and daily training are crucial when you need to perform your work while hanging from a rope," Celso concludes.





Preparing for growth

2009 was a year of consolidation and rationalization for LM Wind Power. Our modular factory concept and LEAN production system mean we are able to scale our business and replicate our success in line with customer needs.

A solid operational platform enabled LM Wind Power to adjust rapidly the manufacturing footprint

LM Wind Power expects that China's and North America's importance as growth markets will increase going forward, while the European market will develop more slowly than in the past.

In 2009, we started the implementation of a focused capacity expansion programme. The opening of our Qin Huang Dao facility at the end of 2009 represents a 40 percent capacity increase in China compared to 2008. Capacity at the Qin Huang Dao plant will be extended during 2010, along with a number of other extensions to capacity. From November 2009 to December 2010, LM Wind Power will nearly triple capacity in China.

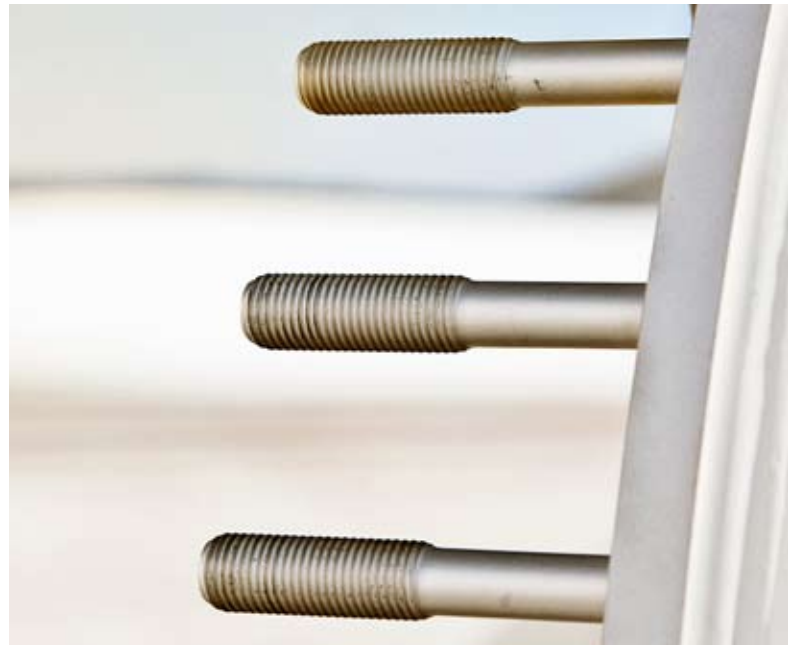
The LM Wind Power modular blade factory concept was further refined and successfully put to the test in 2009, as we planned and executed the quick build-out of production capacity in China. Over the last few years, LM Wind Power has invested considerable effort into the industrialization of capacity expansion projects in order to facilitate efficient growth while minimizing business risk. We have defined the essence of how each key ac-

tivity in a new-build project is optimally performed and how it relates to other resources and processes.

LM Wind Power's modular blade factory concept is built on a dynamic, integrated view of all those activities, functions, assets and capabilities that need to be orchestrated together for maximum efficiency. In December 2009, our Qin Huang Dao plant was fully operational, only seven months after construction started. This achievement is a testimony to the power of our modular concept.

A number of the moulds put into production during 2010 will be sourced from local suppliers, especially in China. We have also ensured that our key, strategic raw materials suppliers will have production capacity in place where LM Wind Power needs it. A number of key suppliers are increasing their production capacity in China and Poland, serving LM Wind Power blade facilities.

While we worked hard to expand our manufacturing operations in China, we had to make significant reductions in other parts of the world. Four factories in Europe were closed down, two in



Denmark, one in Germany and one in Spain as well as one in India. In addition, we reduced blade capacity temporarily at a number of plants in all regions except China. We have taken steps to ensure that capacity can be brought back online efficiently once demand picks up.

New product concepts drive growth

Product development was a key priority during 2009. The most significant result achieved during the year was the development of GloBlade®, a completely new blade concept that fuels market demand by extending the product life cycle of 1.5 MW turbines.

The new, more energy efficient blade makes it possible for LM Wind Power's customers to build wind farms in lower wind areas using their existing turbine designs. The blade was designed to fit many different types of turbines, with no need for customization. As LM Wind Power's customer base becomes increasingly more diversified, highly scalable, repeatable product concepts such as GloBlade® will become more important enablers of cost-effective growth.

The acquisition of Svendborg Brakes introduces LM Wind Power to a range of industrial processes and operations where our joint expertise is highly applicable. The businesses share some common economics, for example in the area of sourcing. Also, strengthening of its joint know-how will benefit customers as knowledge about the wind turbine system is further developed.

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FROM STUDENT TO QUALIFIED OPERATOR

Jian Zhang, operator at LM's factory in Qin Huang Dao.

Jian Zhang has lived all his life in Qin Huang Dao, the main harbor city in the North Eastern province of Hebei, just over three hours' drive from Beijing. When Jian left school he knew he wanted to work in manufacturing. His passion is technology and he is fascinated by tools and production equipment. This is what led him to Technical School where he graduated in the fall of 2009. But he had never thought that he would be producing fiber glass blades, more than 40 meters long, and he had no idea how complex a process lies behind the conception of these large white, smooth structures that make giant wind turbines spin.

"When I heard that LM Wind Power was looking for operators to produce wind turbine blades in their brand new factory in Qin Huang Dao, I actually didn't know what to expect", 24 year-old Jian Zhang explains. "I knew that wind power is a clean way of producing energy and I had seen wind turbines start to arrive in the Chinese countryside. That is what made me want to know more about this new company that announced it was setting up its third factory in China, here in Qin Huang Dao."

Jian was in the first group of operators to be hired for the new factory and, along with 100 new colleagues, he followed a detailed training schedule to qualify as operator at LM Wind Power.

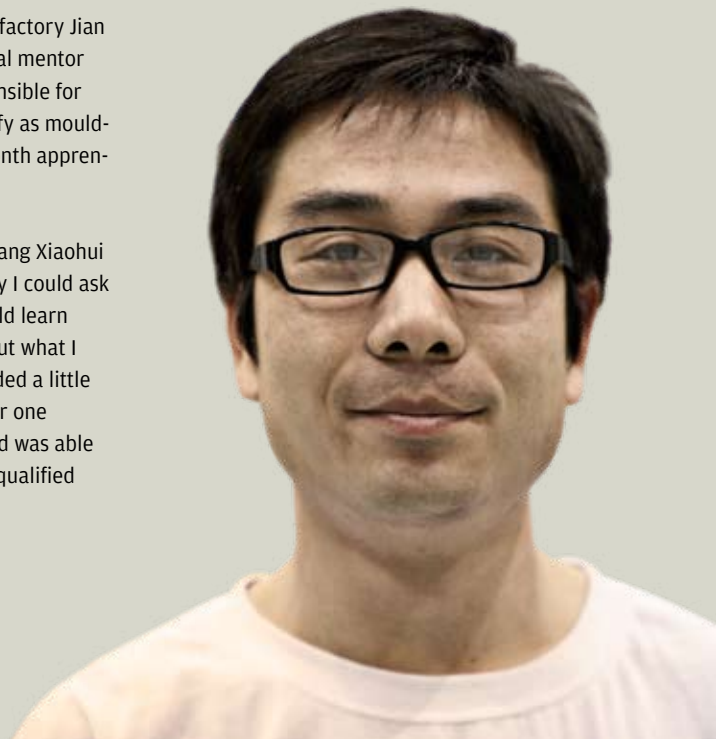
"First we had classroom training. There were safety courses and introduction to the company but also more technical courses like how to read instructions, getting to know the materials we use and also about 5S and continuous improvement. It was a good way to start as we were all new. But all of us were really anxious to go into the factory and start learning how to make blades. So, I was pleased to learn that we were to go to LM Wind Power's first factory in China, in Tianjin, for on the job training. This meant that we would be trained by some really experienced people. But first, of course, we had to pass the test to prove that we had understood what we had been taught in the classroom training."

On his first day in the Tianjin factory Jian was introduced to his personal mentor Wang Xiaohui who was responsible for making sure Jian would qualify as moulding operator after his one month apprenticeship.

"It was really good to have Wang Xiaohui with me all the time. That way I could ask any questions I had and I could learn from him. He quickly found out what I was good at and where I needed a little more help to begin with. After one month, I had learned a lot and was able to pass the test to become a qualified operator."

Since the new factory opened in Qin Huang Dao in the beginning of December 2009, Jian Zhang has been working in his home town again and has already been promoted Team Leader of the fiber glass layup in one of the three production lines.

"When I look back now, it seems that I have been working with blades for years already and yet I just graduated from Technical School in October. But I like when things move fast - and that is also why I am sure I am in the right industry!"





Managing responsibly

We focus on profitable growth, integrity, and caring for people as well as for the environment.

Although this is the first time LM Wind Power reports on its efforts in Corporate Social Responsibility (CSR), the concept is not new to us. The company has developed tremendously during the past three decades. Priorities have changed along the way to keep up with changing times and challenges. However, profitable growth, integrity, and caring for people as well as for the environment have always been important elements of the way we work in all areas of our business. These are also the elements our CSR reporting will focus on.

We help solve the world's climate and energy challenges by reducing continuously the cost of energy and making wind power more competitive

We are in the sustainable energy business which means that we are privileged to provide the world with a product that contributes to solving some of the world's most pressing challenges right now - increasing energy needs and climate change. By developing rotor solutions that reduce cost of energy, we make wind power a competitive solution to supplement and replace fossil fuels. We use our state-of-the-art wind tunnel, advanced calculation tools and years of expertise to develop continuously the most cost-efficient blades - most recently the GloBlade® - that, with increased energy production from existing technology platforms, extends the reach of wind energy by opening up new wind class areas.

As the leading wind energy sub supplier, we are also natural participants in a number of long-term international development projects that aim to revolutionize the industry with new production methods, materials and innovative products. Blade King and NanCore are examples of two such projects. Another example is the LIDAR project with Risø DTU.

Every year wind turbines carrying LM blades help save the environment 74 mio tons of CO₂

We continuously minimize the environmental footprint of our operations

One thing is making a responsible product. Another is to make it in a responsible way. At LM Wind Power we see a link. We have had a global environmental policy since 2008 and started the process of certifying all sites according to the international ISO 14001 standards in 2009 with the entire process due to be completed in Q2 2010. In 2009, we started tracking our water consumption and waste generation to monitor our performance over time and set relevant reduction targets.

One of the ways in which LM Wind Power tries to reduce waste going to landfill is by finding alternative ways to dispose of it. We cooperate with companies in other industries on recycling glass, cardboard and other material. In Spain for instance, some of our glass waste is turned into household appliances.



In 2010, we start the first phase of identifying the company's carbon footprint i.e. the CO₂ emissions generated from our operations. At a later stage, we expect to be able to map also the indirect carbon footprint i.e. including travel, energy supply to the offices, and the impact of our supply chain as well. This enables us to track our environmental performance in all aspects of our business and provides the foundation for sustained improvements.

Another tool that helps improve our environmental performance in our manufacturing units, is the LM Production System (LMPS) that is based on lean manufacturing principles and processes, an approach that delivers the highest-quality product while eliminating all types of waste, including lost time and material.

We provide a safe, diverse and inspiring working environment for our people to develop in

A safe working environment is the prerequisite for our people to be able to deliver high quality products, efficient production processes and continuous improvement. LM Wind Power seeks to provide the best possible processes and facilities for all employees, from incorporating ergonomics improvements to make building our products more comfortable to technology research and investments that make our workplaces safer. We aim to implement a safety culture in all aspects of our processes, including health and safety considerations already in the early stages of product development and manufacturing

processes. We have implemented uniform global guidelines for protective equipment to ensure the same high level of protection in all our manufacturing units worldwide and we continuously test alternative chemicals and solutions that can help improve the working environment.

We have also had a strong focus on improving injury reduction and lost time injuries. 2009 showed significant results that can be ascribed to a dedicated effort all across the board. The number of accidents was reduced by 67% from 2008 to 2009 due to various training, and a high degree of employee involvement in identifying near misses and preventive actions. In 2010, we start the process of implementing the internationally-recognized occupational health and safety management system standard OHSAS 18001 to strengthen further the safety focus in all LM Wind Power sites and ensure efficient tracking on this key area.

As a global company with operations in nine different countries and a variety of cultures represented in our global office functions, diversity is a key characteristic of LM Wind Power. A diverse workforce not only provides an inspiring working environment, but also allows us to better understand customer needs, attract and retain talented people, and operate more effectively in a highly global business environment. We see diversity as a key driver for innovation that enables us to better understand the many societies in which we operate.

We are a respectful and considerate member of the communities in which we operate

LM Wind Power is an active participant in the many communities where we operate. We engage in a variety of activities that vary across geography and functions. The activities range from philanthropy and working together with non-governmental organizations and employee volunteering to support various causes from cancer treatment and educating children to tree planting and food drives. In 2009, LM Wind Power employees spent more than 640 hours volunteering and donated approximately Euro 32,000 to charity.

We always conduct our business professionally, responsibly and with integrity

LM Wind Power's Code of Conduct has been in place since 2007. It provides the foundation for the way we operate our business and all employees are introduced to this during the induction programs. The Code of Conduct specifies how we expect our employees to adhere to all applicable laws and regulations governing our business. It emphasizes the promotion of fair

employment practices including non-discrimination and equal opportunities, safe workplaces and protection of the environment and encourages all employees to avoid conflicts of interest between personal and work affairs. The Code of Conduct is a core document in LM Wind Power, and we encourage customers, suppliers, consultants and other business partners to adhere to and adopt the principles of our Code of Conduct.

It is important for LM Wind Power to have mechanisms in place that enable the organization to detect promptly problems and undertake corrective actions. The internal audit function plays a critical role in assessing adherence to the company policies and practices. Internal audits are conducted by LM Wind Power's Internal Audit function and include on-site visits, during which interviews with local management and employees are conducted to assess knowledge of the corporate policies and adherence to these. All LM Wind Power sites had a visit from the Internal Audit function in 2009.

GIVING BACK

Chandru M, Operator in Dabaspet India

Many LM Wind Power employees live and raise their families in the local communities where our factories and offices are placed. While they are all committed to the shared vision of contributing to making clean power, some of them expand their commitment to making a difference on a personal level as well.

Chandru M, Operator in Dabaspet India is one of LM Wind Power's employees who makes an extra effort to make a difference for others. His spare time is spent on a variety of activities, helping others whenever he can. Chandru has worked for LM Wind Power for 14 years. He likes the fact that he is working in the renewable energy industry and constantly strives to improve his skills, for instance by getting extra education in electronics and engineering when he is not working. "Working in the clean energy industry enables me to contribute to a greener planet also for the next generation," Chandru says.

And the citizens of the future also benefit directly from his efforts. Every year Chandru returns to his home town of Sathanur about 75 km from Bangalore to support the local children in getting an education by providing them with crayons, drawing materials and text books. "Not everyone is fortunate to have the opportunities I have," he says. "Many children, who are from financially weak families, do not have access to good education. If they are given the opportunity, they can probably achieve a lot in their lives. I would like to try and give them that opportunity, in any small way that I can."

